

One Northern Devon Board Development Action Notes

Date: 28th May 2024


Time: 1.30-4.30pm

Location: University Centre at Petroc

Agenda Ref & Timing	Item
ONDLCP/01	<p>Welcome & apologies – Solveig Wright Kay Brennan Toby Davies Nigel Blacker Simon Chant Marc Rostoc</p>
ONDLCP/02	<p>Declarations of interest & formal process</p> <ul style="list-style-type: none"> • None stated for today’s agenda. • Reminder to complete DoL form (sent via Beth) for the 2nd of July.
ONDLCP/23	<p>Wellness at work – conference planning</p> <ul style="list-style-type: none"> • Tim and Kay have pitched a case to DWP for an endorsement for the conference on wellness at work themes. • This comes under the Work Well initiative but there is risk of this being impacted by political changes and NOF4 status. • It may be that this is launched as a business initiative as an alternative. • Tim is seeking business sponsors to support with the regional conference. • Tony George noted that historically because the ICB was within special measures (NOF4) they were not able to apply – however, DWP did work up a health and work initiative and a meeting with the ICB is scheduled within the June. <p>Action – Tony, Tim and Kay to liaise regarding the details of the DWP/ICB meeting on health and work initiative.</p>
ONDLCP/24	<p>Update on expression of interest process for chair role(s)</p> <ul style="list-style-type: none"> • Recommendation proposed to hold on the EoL process until ICB restructure is resolved. to allow any staff involved in the restructure to submit a claim in the knowledge that they can commit to that. • Expectation for September-December. • Lou is happy to continue in an interim arrangement until such time. • Katherine has made an offer to backfill/support Lou during this time. • There is a risk to OND business continuity as funding for several members in the room including administrative work in the background does come from the ICB so it’s recognising this risk.

	<ul style="list-style-type: none"> • Gareth asked if we had any influence as a key-partners to support strategic decision making or risks around the ICB restructure. • Lou noted that this was a 'must do' nationally for all ICBs across England but that Devon feels more challenging as they have been overspending for several years. What is good from an OND point of view is that place-based working is still part of the ICS strategy nationally and there is a Devon ICB commitment for this. We've also seen a positive step-change through our new CEO Steve Moore around place, population health and health inequalities. • Sonja reflected that whilst the role of ICB colleagues is much valued, we need to remember that we all bring something to the table for our population and it doesn't all rely on commissioning partners where structures can be prone to change. • Marie noted the Northern Devon futures merger conversations previously and whether this was part of the risk. • Katherine reflected that conversations ended in a sense that we would work together to reduce duplication rather than merge at this time. • Alan, Oliver, Katherine, Gareth and Marie specifically expressed that they would like Lou to stay as interim chair during this process. <p>Decision – Overall agreement from members in the room that Lou would continue as interim chair until the ICB restructure is resolved.</p>
<p>ONDLCP/25</p>	<p>Programme Group update</p> <ul style="list-style-type: none"> • First meeting on the 15th of May. • The general purpose is to bring all the programmes and projects together into this space for oversight of objectives, reporting and key performance indicators etc. • Includes leads and chairs of those programmes. • Aim to put clarity into the projects. • One proposal from this discussion is to disband the 'Prevention' programme and bring work and principles across all programmes. • Early discussions on horizon scanning, data and financial opportunities. • Highlight system issues to the Board. • Will bring in a rolling agenda item for the OND Board (BAU) for OND programme escalations. • Glen queried where this fits in with strategy. • Andrea noted that there is an existing OND strategy but that this is out of date. The health equity group have been working on this but we recognise that this needs to come to the Programme group who may then make a recommendation to the Board. • Lou reflected that the Programme group is vital to the structure of OND as the 'engine room' and golden thread of all our workstreams. It's also the Boards responsibly to reflect back any challenges, requests and suggestions so this will be a two-way conversation. • Katherine agreed, the challenge is to tie all of this together but then help to make the business case for pilots and projects, creating a sustainable model. • David asked if there was any news on the LCP delegation. • Lou said that there was no further news on this and that this may be unlikely until the ICB exists NOF4. However, the example of the health inequality business cases being signed off at DIG and the feedback around our governance and planning being very structured was reassuring in terms of that trust.

	<ul style="list-style-type: none"> • Andrea came back to Katherine’s point, and how when we know pilots and projects with short-term funding work – we bring them into the ‘mothership’. • David reflected that this comes back to the question of how we as a board receive the information we need to be able to make a judgement call on these projects. • Sonja said that the business cases we receive will help inform us on future expenditure and planning long-term. <p>Risk – Risk to the whole programme as we have leads who are at risk as part of the ICB restructure.</p>
<p>ONDLCP/26</p>	<p>One Northern Devon presentation</p> <ul style="list-style-type: none"> • Has been circulated with members via email. • The document was utilised as part of a Northern Devon Futures presentation via Lou. • Recognising this is a wonderful piece of work and can be used as a tool to celebrate what OND has done and is doing. – a big thank you to Andrea and colleagues who produced it.
<p>ONDLCP/27</p>	<p>OND Financial Report - Request</p> <ul style="list-style-type: none"> • Financial report from OND shared on the screen, Andrea happy to take questions offline. • Non-ringfenced roll-over of £89,959. • There are some non-secured pots still outstanding. • Marie and Andrea discussed the importance of early evaluation and make this business of usual to better portray the impact. This will also support investment opportunity from partners for that sustainability angle when things work. • Andrea invited interested members to the evaluation steering group. • Gareth asked about systemic evaluation and being mindful of cohesion in our learning. Noting the risk of silo learning, asking ourselves what our learning objectives and outcomes are and drawing common ground. • The ask – to urgently review the Poverty Truth Commission information and make agreement around sign off for spend (roll-over). This would enable evaluation to begin immediately. Could we sign this off by the 1st of June. • Lou asked if we could look to further education partners about a placement-based experience opportunity. • Caroline noted that within higher education, there could be opportunity for students if we had enough time in advance to build this into the academic cycle. • Query without the HIU money for High Flow being confirmed, can we ‘trump’ Poverty Truth over this? • Is this the question and challenge being asked? • Appreciating the consequences, yes. But, Andrea noted we can look at plan B options for High Flow and that we’ve already committed a certain amount to Poverty Truth Ilfracombe so not doing the evaluation could discourage wider and long-term participation. • David asked if there was an opportunity for the Poverty Truth organisations nationally to have an interest in evaluation costing as it suits their purpose. • Andrea also mentioned the contingency money and where this could be spent to add more value. • Katherine says that the money we spend in evaluation needs to be thought through in order to prove our processes and speak the language the partners need us to.

	<p>Forward Plan – Andrea to bring back developments of One Communities work to enable opportunistic discussions.</p> <p>Action – Board members to review the Poverty Truth Commission information and get back to Andrea with comment by the 1st of June.</p> <p>Action – Andrea to send Caroline and Hannah a list of ideas around evaluation so that they can review for higher education academic opportunities.</p>
<p>ONDLCP/28</p>  <p>OND LCP Development Session</p>	<p>High Flow workshop</p> <ul style="list-style-type: none"> • Continuation of the previous development sessions. • Looking at how we as partners come together using High Flow as an example. How do we take all of this through the learning of High Flow to become a high functioning Board. • Intended outcomes: <ul style="list-style-type: none"> - Provide an update to the Board on High Flow. - Greater understanding of some key partner projects. - Better articulation of what needs to change for better partnership working. - Steer on governance direction regarding future projects. • High Flow update: (see paper from Andrea and David for detail). • Sonja reflected on the impact on VCSE services and how we can reflect this whilst utilising their capacity and resource. • It can be difficult to measure their intervention due to funding, time and variety. • Glen asked if there was any evaluation into the impact on primary care networks. • Andrea can find this information out via the specific PCN High Flow client information. • David and Andrea noted that we need to take the data with a pinch of salt due to any change to the means. • Sonja asked about financial savings and the real reduction, noting that we need to be cautious as that cost saving isn't banked anywhere. • Not demand reduction but activity reduction. • Recognising how we also share the voices of those involved. • 2 x breakout groups: <ol style="list-style-type: none"> 1. Partners discussing projects they are involved with and the alignment it may have to the Flow principles. 2. Take a project or an idea and look at how we could better meet those principles that we think are most challenging - Requirement from organisations, requirement from leaders, requirement from partnerships and system and what changes we should make now, in 3 months and 3 years. • Given timing, the group decided to use the time to focus on point 2 collectively. • Outputs will be collated and shared afterwards. <p>Action – David and Andrea to collate outputs from the High Flow & principles discussion to share with Board members.</p>
<p>ONDLCP/28</p>	<p>AOB</p> <ul style="list-style-type: none"> • Marie reminded members about the match-funding plea. • Right care, right person reminder and to get in touch with Toby, Graham or Emma for any additional information. • Generally, awaiting information and impact of national election.

Name	Organisation	Role	Contact
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*This list is incomplete and there may be missing or out of date information, please contact Gemma: gemmaield@nhs.net if you have amendments or additions.